



ANNUAL REPORT
2021/22





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REGIONAL CONTEXT

ROLE OF THE SOUTH WEST GROUP

The South West Group is a longstanding alliance of six local governments in south-west metropolitan Perth. The purpose of the Group is to provide a forum and a structure for member councils to unite and collaborate for the benefit of the broader Region. By presenting a united, strategic and long-term regional perspective, we aim to deliver better funding, policy, sustainability and collaborative outcomes for the Region.

The Group seeks to position local government as a leader and facilitator in the future development and decision-making processes that impact the Region, giving it a greater influence in determining positive outcomes for the Region and the community it serves.

The Group undertakes an external advocacy role involving regional stakeholders such as state and federal government agencies and Members of Parliament (MPs), private sector organisations, business associations and industry groups.

Our member councils include:

- City of Cockburn
- Town of East Fremantle
- City of Fremantle
- City of Kwinana
- City of Melville
- City of Rockingham

ABOUT THE REGION

Our Region boasts world-leading industries and expertise, an abundance of 'clean and green' commodities, and world-class liveability. It is home to the 'Western Trade Coast' that includes the Kwinana Strategic Industrial Area, the Australian Marine Complex, Rockingham Industrial Zone, and Latitude 32.

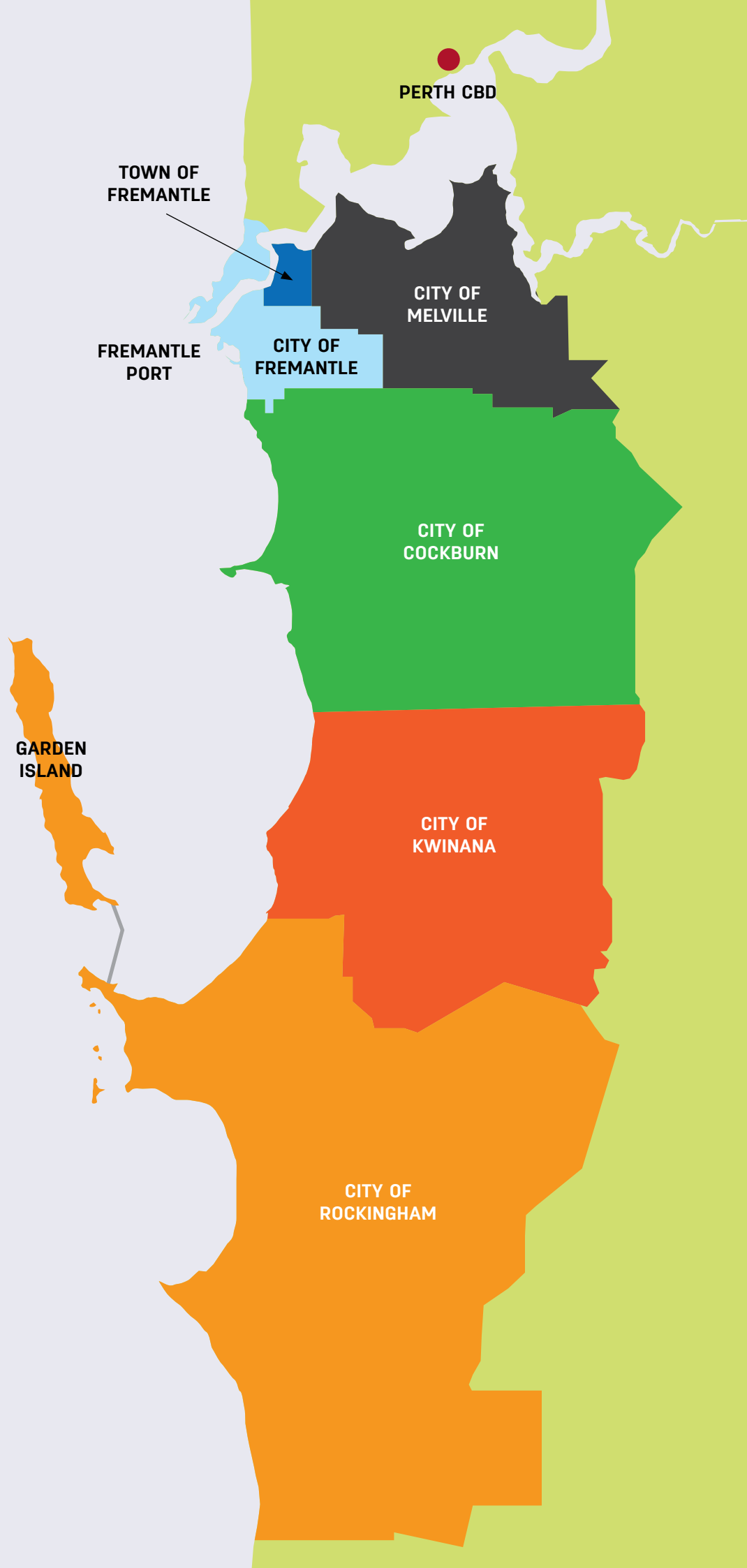
The Region also has advanced capabilities in Advanced Manufacturing and Defence; Agribusiness and Food; International Education; International Health; Resources and Energy; and Tourism.

With a population of almost 480,000, expected to grow to almost 625,000 by 2036, the Region is ideally positioned to develop as the economic, cultural and environmental powerhouse of Western Australia.

Transformative projects such as Westport will bring new investment and opportunity to the Region. In order to capitalise on the full potential this opportunity brings, all levels of government must work together with renewed coordination to ensure development is well managed, well-coordinated and meets sustainability outcomes.

The South West Group's vision for the development of the Region is detailed in the United Regional Vision 2036 document. That work presents a unified view of the Region and includes ideas for how all levels of government can work together for the benefit of the Region. It also provides visibility on the Group's aspirations, policy positions, and short-term work program.

SOUTH WEST METROPOLITAN REGION



BOARD AND COMMITTEE STRUCTURE 2021/22

The South West Group Board comprises the mayors and CEOs of the six member councils, who meet quarterly with the Director to consider regional issues, projects and priorities.



Mayor Logan Howlett
City of Cockburn



Mayor Jim O'Neill
Town of East Fremantle



Mayor Hannah Fitzhardinge
City of Fremantle



Mayor Carol Adams
City of Kwinana



Mayor George Gear
City of Melville



Mayor Deb Hamblin
City of Rockingham



Tony Brun
CEO City of Cockburn



Gary Tuffin
CEO Town of East Fremantle



Glen Dougall
CEO City of Fremantle



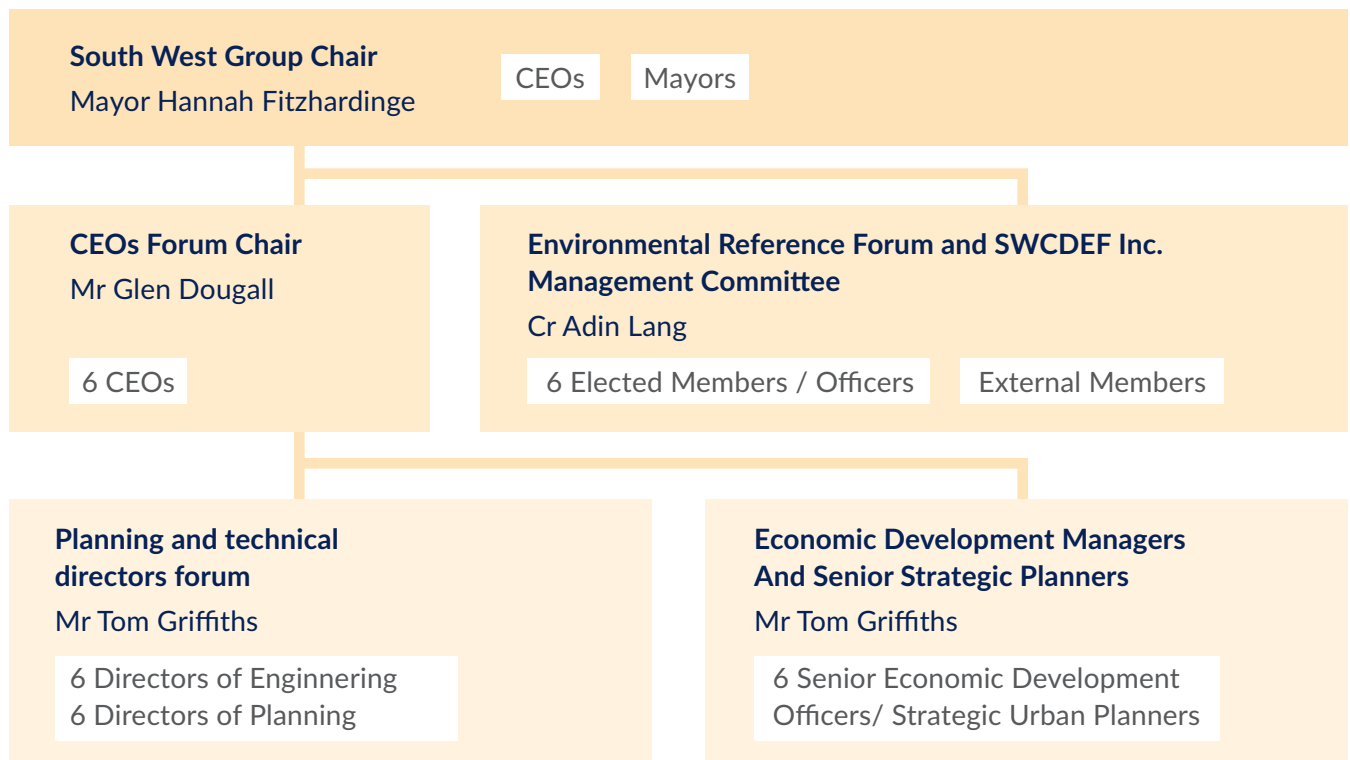
Wayne Jack
CEO City of Kwinana



Marten Tieleman
CEO City of Melville



Michael Parker
CEO City of Rockingham



CHAIR'S REPORT

I am delighted to present this Annual Report as the South West Group Chair for 2022. The Board rotates the Chair responsibilities of the Group annually, and this year it is the City of Fremantle's turn.



I should start by acknowledging the unstinting dedication and significant contribution of former City of Rockingham Mayor Barry Sammels, who chose not to contest the local government elections in October 2021. Mayor Sammels served as a councillor at the City of Rockingham for 24 years, including 18 years as mayor. His support for the South West Group is greatly acknowledged and appreciated.

In Mayor Sammels' place we welcomed newly elected Mayor Deb Hamblin to the Board. Mayor Hamblin has been a councillor at the City of Rockingham since 2005. She was Deputy Mayor from 2011 until she was elected the City's first female Mayor in October 2021.

I would like to thank the Board for welcoming me so warmly after I was elected as the Mayor of the City of Fremantle in October 2021. The final change to the Board was a new (but familiar) face in Glen Dougall, who became the City of Fremantle's CEO in April 2022 after a period of acting in the role.

This report outlines the highlights of this year's activities for the South West Group, so I won't repeat them all here. However, the most significant piece of work developed by the Group is the United Regional Vision 2036 document that details our aspirations for the Region.

They include:

- People living in areas well serviced by high quality, dedicated public transport
- Local and regional jobs in places that are more accessible
- Thriving natural assets and integrated eco-tourism opportunities
- Economic activity in the places that create the most value
- Infrastructure that enables industry development

The work presents a unified view of the Region and includes ideas for how all levels of government can work together for the benefit of the Region. It provides visibility on the Group's aspirations, policy positions, and short-term work program.

Finally, I would sincerely like to thank our Director, Tom Griffiths, along with Dr Kath Broderick, Joanna Ong, and the staff, Board and senior officers from the Region for their hard work over this past year. The sense of unity and collegiality that the South West Group demonstrates is always inspiring and a testament to the member councils' commitment to regional prosperity.

Mayor Hannah Fitzhardinge
Chair South West Group, 2022

DIRECTOR'S REPORT

The two most substantial pieces of work completed this year were finalising the Group's United Regional Vision 2036 document mentioned by Mayor Fitzhardinge in her Chair's Report, and completion of a thorough review of the Group's advocacy program and organisational brand.



Development of the *United Regional Vision 2036* document also included creating accompanying animations based on the key themes within the document, as well as delivering over two dozen presentations on its contents to various state and federal MPs and other stakeholders.

I would like to take this opportunity to thank them all for making time in their busy schedules to receive briefings on this important body of work.

Findings from the advocacy review were encouraging, and where areas for improvement were identified, we have acted swiftly to address them or are in the process of doing so.

As the pressures of the COVID-19 pandemic eased in Western Australia, we were able to re-focus our efforts on supporting small-to-medium enterprises in developing their businesses, accessing new markets and diversifying their export portfolios. There is much work to do in this area and I am looking forward to seeing what we achieve in the coming year for this strategic program area.

Also noteworthy was the development of an Electric Vehicle Charging Infrastructure Plan that provides a robust set of guidelines and a policy framework which will enable the rollout of context-appropriate and well-planned EV charging infrastructure across south-west metropolitan Perth.

Finally, I would like to thank the Board for their support over the past year. As always, the demands on the mayors and CEOs in managing their own organisations are considerable. Their commitment to regional collaboration is strong evidence of the value that the alliance offers.

Tom Griffiths
Director South West Group



Tom Griffiths, Mayor O'Neil, Mayor Gear, Mayor Fitzhardinge, Federal Minister Ed Husic, Mayor Hamblin



Mayor Sammels (left) accepts a token of appreciation from Mayor O'Neil (right), September 2021



Mayor Fitzhardinge, Deputy Premier Roger Cook, Tom Griffiths

MAJOR PRIORITIES AND ACHIEVEMENTS IN 2021/22

The South West Group has three strategic program areas within its Strategic Plan: advocacy; investment attraction and business development; and research and analysis. This Annual Report is based on these three strategic program areas.

ADVOCACY

Advocating for the region's needs and opportunities, including greater investment in enabling infrastructure and improvements to the policy, legal, regulatory and planning environment affecting the Region.

INVESTMENT ATTRACTION & BUSINESS DEVELOPMENT

Facilitate a clear and coordinated regional approach to investment and development of existing industries in order to support economic development of the Region.

RESEARCH & ANALYSIS

Collect information, undertake research and analysis that supports the Group's Vision for the Region, strategic plan goals and the aspirations of members.

ADVOCACY

As a coordinated and united group of local governments, the South West Group has a long-established role in advocating for the Region's needs and opportunities, including greater investment in enabling infrastructure and improvements to the policy and regulatory environment affecting the Region. To achieve this, we:

- position the alliance as a credible and respected voice for a united Region and a key stakeholder in the decision-making processes that affect the Region;
- build the profile of the alliance, its policy positions and strategic objectives with federal and state governments, media and key influencers and decision-makers;
- develop strong working relationships with stakeholders that influence or make major decisions that affect the Region; and
- form partnerships that assist regional advocacy efforts.

Major achievements from 2021/22 in the advocacy strategic program area are summarised below.

MAJOR PRIORITIES AND ACHIEVEMENTS IN 2021/22

UNITED REGIONAL VISION 2036

After several months of work, including extensive consultation with members and external organisations, the Group's *United Regional Vision 2036* was finalised. It presents a unified vision for our Region that combines the planned investment from state and federal governments with the collective aspirations of the South West Group members.

It reflects the nature and ideal locations of major economic activity, ideas for optimising land uses to generate local and regional employment opportunities, and the infrastructure needed to enable industry development. It is intended as a constructive approach to suggest better ways of doing things so that the significant potential of our Region can be realised.

It considers a range of inputs and drivers and builds on state and federal governments' strategies and commitments, while considering global trends and the regional context. The Plan will be used by the South West Group and its member local governments to support their regional priorities and emerging opportunities.



[Click to view the full plan via our website](#)

LAYERS OF THE PLAN



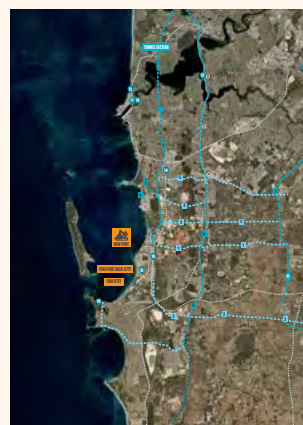
**Inclusive,
connected
communities**

[View online](#)



**Better jobs and
more of them**

[View online](#)



**Efficient
transport
networks**

[View online](#)



**Thriving natural
assets**

[View online](#)

TRANSPORT CHOICES

- Knowledge Arc
- River transport
- Fremantle – Murdoch corridor
- Fremantle – Cockburn Coast - Cockburn Central
- Rockingham City Centre Transit System (RCCTS)

KNOWLEDGE INTENSIVE HUBS

- Knowledge intensive employment centres
- Integrated knowledge intensive hubs
- Supporting & emerging hubs
- Residential
- Mixed-use areas
- Net zero industry zone

EFFICIENT AND RESILIENT ROAD, RAIL AND FREIGHT NETWORKS

EAST-WEST

1. Anketell Rd
2. Rowley Rd
3. Mundijong Rd - Kulija Rd
4. Russell Rd
5. Beeliar Drive

NORTH-SOUTH

6. Kwinana Fwy
7. Tonkin Hwy
8. Rockingham-Stock Rd (inc tunnel)
9. Connections to the AMC

OTHER

10. Fremantle Traffic Bridge
11. Stirling Bridge
12. Canning Bridge
13. Curtin Avenue
14. Cockburn Rail Loop
15. Rockingham Rail Loop
16. Kwinana Rail Triangle
17. Tonkin Hwy Extension

ECOLOGICAL LINKAGES

- Native vegetation*
- Regional ecological linkages
- SWG regional ecological linkages



ADVOCACY

CANNING BRIDGE \$202 MILLION FUNDING COMMITMENT

As noted in previous Annual Reports, a project related to the Canning Bridge bus interchange was included in Infrastructure Australia's Priority List as a result of a successful submission by the South West Group.

Subsequent advocacy from the Group led to a federal government commitment of \$75 million to fund the project on a matched-funding basis with the State Government. That federal funding commitment was later increased to \$100 million.

Sustained advocacy from the Group was rewarded when the State Government announced in April 2022 that the project was fully funded to a total of \$202 million.

This is a terrific outcome for the Region and for the South West Group. The project is currently in the early planning phases.

SUSTAINED ADVOCACY FOR DEDICATED MASS TRANSIT

For some time, the South West Group has held the position that the Region needs investment in 'mid-tier' or 'second tier' dedicated public transport to better connect activity centres, enable density in well-planned and appropriate locations, and to significantly reduce carbon emissions.

In the previous year, the Group lodged a successful submission to Infrastructure Australia (IA) in relation to a dedicated mass transit link between Murdoch and Fremantle – a vital piece in the overall network. This year, a second IA submission was lodged successfully for a dedicated mass transit link connecting Cockburn Central to the west coast and Fremantle.

Both projects use land as a facilitator of community, development and opportunity. They are anchored by a sensible land-use intensification plan that includes the reasonable development of well-considered nodes along a high quality, dedicated mass transport connection.

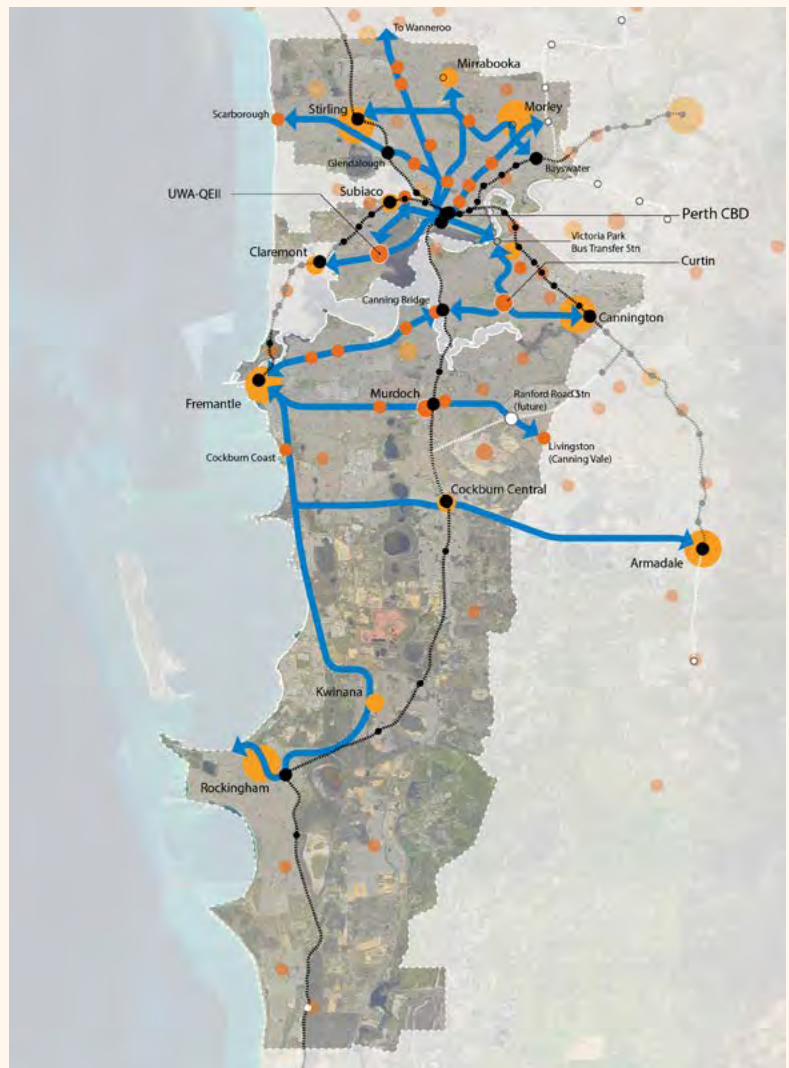
However, for these projects to be delivered there must be an overall plan for a dedicated mass transit network for metropolitan Perth. To support that aim, the South West Group was a founding member of a consortium of fifteen local governments that collaborated to develop a high-level network plan and advocate for the State Government to develop a mid-tier dedicated public transport network for metropolitan Perth - and commit to delivering it.

The work of the consortium can be found via our website, including a short animation. Our ask of government is to:

- support the development of a holistic mid-tier transport strategy for Perth
- fund development of the strategy (expected to be circa \$5 million)
- provide certainty to local governments and the development industry in order for them to meet urban infill targets.

MAJOR PRIORITIES AND ACHIEVEMENTS IN 2021/22

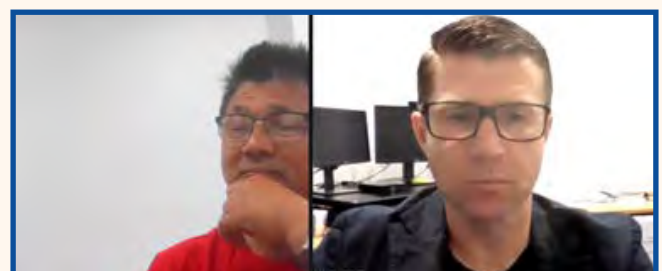
INDICATIVE MID-TIER PUBLIC TRANSPORT NETWORK FOR METROPOLITAN PERTH



LIAISON WITH GOVERNMENT

The Group regularly prepares submissions to advocate for regional issues or in response to a draft policy or strategy. The most notable submissions in the last year relate to the Submission to the IWA draft SIS and the Federal Election May 2022 Submission.

To communicate the Group's priorities and to discuss major regional issues and priorities, the Director met (in person and virtually) with state and federal MPs and their advisors more than fifty times throughout the year.



Sam Lim, Federal Member for Tangney, and Tom Griffiths



e-roundtable with Federal Minister Catherine King

INVESTMENT ATTRACTION & BUSINESS DEVELOPMENT

The South West Group takes an active role in supporting the growth of export-oriented companies and encouraging investment into the Region. Work to date includes production and marketing of documents showcasing regional capabilities; and production and marketing of documents showcasing specific property development investment opportunities related to mixed-use property development, industrial property development, and residential property development.

Throughout the year the South West Group continued to work with Austrade, CCIWA and the State Government to build awareness of the Region's capabilities and investment opportunities. This included (but is not limited to):

- Trade and Investment e-briefings for three JTSI Trade and Investment Commissioners covering markets in ASEAN, China, and Japan;
- hosting an in-person regional tour for the JTSI Trade and Investment Commissioner for the India and Gulf Region, and the Indian A/ Consul General;
- distribution of the regional capabilities document for use in-country by JTSI Trade and Investment Commissioners;
- meeting with Roger Cook, Minister for State Development, to discuss the Group's investment collateral and program more generally;
- ongoing conversations with JTSI on investment delegations (in and outbound); and
- being invited by CCIWA to present via teleconference to the City of Greater Manchester (UK) on regional investment opportunities.



State Government roundtable on investment and trade matters



Caption: Naresh Sharma, Acting Consul General India, Mayor Hamblin, Tom Griffiths, Nashid Chowdhury, JTSI Trade Commissioner India

MAJOR PRIORITIES AND ACHIEVEMENTS IN 2021/22

FEDERAL GOVERNMENT'S JOBS AND SKILLS TASKFORCE

As advised in last year's Annual Report, the SWG Director was appointed to the Federal Department of Education, Skills and Employment's Jobs and Skills Taskforce for the Perth South Region.

The Taskforce aims to support local stakeholders to design solutions to local issues. These include, but are not limited to:

- improving labour market outcomes for the Region;
- connecting local stakeholders, including employment services providers, employers and higher education and training organisations;
- promoting collaboration between federal, state and local governments and community-driven skills and employment initiatives;
- skills and employment outcomes that meet local labour market and employer needs; and
- providing opportunities to take advantage of local current and upcoming employment.

At the conclusion of the Director's term on the Taskforce, \$780,000 in federal funding was distributed to the Region and over 150 people were supported to find employment.

RESEARCH AND ANALYSIS

Part of the Group's role is to collect information and undertake research and analysis that supports the Group's Vision for the Region and the aspirations of members.

This includes:

- undertaking research on key issues that affect the achievement of the Vision for the Region and promoting research findings to encourage positive real-world change;
- facilitating the collection of data and intelligence that supports the Group's Vision for the Region, strategic plan goals and the aspirations of members;
- coordinating the Smart Region Steering Group and facilitating a greater understanding of the value of data, and the effective management and analysis of it to improve service delivery; and
- providing content on 'regional issues and priorities' for member council's strategic community plans.

ELECTRIC VEHICLE CHARGING INFRASTRUCTURE PLAN

During the past year the South West Group developed an Electric Vehicle Infrastructure Charging Network Plan. The purpose of the Plan is to provide a robust set of guidelines and policy advice to enable the rollout of context-appropriate and well-planned EV charging infrastructure across south-west metropolitan Perth. This will occur either through projects initiated by SWG member councils, or by clearer and more consistent decision-making related to private sector activity.

Through engagement with the SWG member councils, the following vision statement was developed as to guide the development of the Plan:

Public charging infrastructure in South West Metropolitan Perth will catalyse the uptake of electric vehicles through convenient and consistent provision. Users will have equitable access to charging that accelerates decarbonisation through the use of renewable electricity and encourages technological innovation.

Applying the Plan in a real-world context requires a combination of spatial and strategic assessments. The key considerations are to:

1. apply the Plan spatially, defining key locations and choosing the appropriate 'service layer' based on the context;
2. determine the most appropriate charging typologies recommended within the choice of 'service layer';
3. test against the assessment framework to determine whether the decision meets the Plan's objectives;
4. determine an ownership model based on each LGA's service capabilities; and
5. develop planning and policy instruments that support the Plan's objectives.

[View the full plan via our website](#)



Infrastructure Western Australia CEO Phil Helberg addresses the Planning and Technical Directors' Forum

PCA REPORT: EVERY BUILDING COUNTS

The Property Council of Australia has produced a report titled 'Every Building Counts'. Aimed at the three tiers of government, it provides recommendations ('pathways') for how the sector can help transition to, among other things, net zero.

A response report from the SWG was prepared to demonstrate, to PCA and others, how effective the local government sector can be in this space. The objective was to (a) inform the PCA and its members about the practices of LGAs in the SW Metro Region and (b) improve the reputation of SW Metro Region LGAs when it comes to the matters raised in this report.

[View the report via our website](#)

COMMITTEES AND ASSOCIATED BODIES

The South West Group Board is supported by a number of internal forums that report to the CEOs' Forum. The South West Group also seeks nominations from Member Councils for committees comprising of Councillors and Officers including the South West Corridor Development and Employment Foundation Incorporated Associated (SWCDEF Inc.) and the South West Environmental Forum.

Following a governance review, a decision was made to combine councillor representation for SWCDEF and the Environmental Forum so that each Council nominates a representative and deputy for the Environmental Forum and SWCDEF in a combined capacity. This decision was made with consideration for the significant alignment of objectives for both bodies.

SOUTH WEST CORRIDOR DEVELOPMENT AND EMPLOYMENT FOUNDATION

Objects of the association:

- A. facilitate and promote the development of the region and areas adjacent to the region;
- B. enhance and promote the region's attractiveness for industry and enterprise;
- C. enhance and promote the region's lifestyle;
- D. enhance and promote the region's natural attractions and
- E. enhance and promote the development of skills and expertise within and for the region.

Vice-Chair: Cr Dennis Wood
- City of Kwinana

Treasurer: Cr Duncan Macphail
- City of Melville

Secretary: Dr Kath Broderick
- Environmental Facilitator,
South West Group



2021 Chair Duncan Macphail



2022 Chair Adin Lang

KEY ACTIVITIES 2021/22

Many of the previous activities of the SWCDeF were completed in the previous financial year and along with governance adjustments and several new Councillors joined the SWCDEF in November 2021. Thus, 2021-22 became a year of 'refresh' with many new project opportunities developed.

The first project to garner strong support and successfully attract funds was the *Saving Our Snake Necked Turtle Project*. This collaborative project aimed at 'saving' our local snake-necked turtle was developed and trialled in partnership with the City of Cockburn, The Harry Butler Institute, Murdoch University and Nature Link Perth.

People love the local southwestern snake-necked turtle (*Chelodina oblonga*). However, it is under threat of extinction. This community-led project empowers people across south-western Australia to engage in proactive intervention to protect adults, nests and hatchling turtles and discover the critical information we need to halt the decline of snake-necked turtle populations. The project was established to ensure our community relates to, and cares for our natural settings and that this results in our ecosystems and species being protected and restored.

Eleven local governments, two state government departments and several community groups are actively contributing to and participating in this project. A Lotterywest grant of \$130,700 was secured and also in-kind support from WA Wildlife Inc, Conservation Volunteers Australia, Perth NRM, South West Catchments Council, SERCUL, South Coast NRM and more.

A State NRM Community Stewardship Large Grant was submitted in May with the aim of continuing the good work of 'Saving Our Snake Necked Turtle' for a further two years 2023-25.

SOUTH WEST ENVIRONMENTAL FORUM

The South West Environmental Forum was established as a formal committee of the South West Group in 2012 to provide a regional engagement structure for the South West Group Member Councils and other key stakeholders for environmental and natural resource management (NRM) issues.

The Environmental Forum was very well supported by Cr Sandra Lee, who first joined the group in 2011 and chaired the Forum from 2017. Cr Lee demonstrated commitment to the Forum, regularly attending meetings and field trips, always thanking the staff involved and acknowledging the contributions of others to the successes of the Forum.

With Councillor Lee’s involvement and under her Chairmanship the Environmental Forum achieved many notable outcomes, including:

- *Towards Establishing a Green Network-Vegetation connectivity modelling* (2014). This project analysed all remnant bushland not protected under legislation for size, shape, connectivity, and vegetation associations present. The document and associated maps described and prioritised Areas for Conservation Priority Action for each Council and was contributed to the EPBC Act Strategic Assessment of the Perth-Peel Region.
- The Environmental Forum auspiced the Natural Areas Forum from what began as the six South West Group Councils plus the Department of Biodiversity Conservation and Attractions (DBCA) and has now grown to 11 Councils plus DBCA other State agencies, and Water Corporation. The Forum is 3-4 facilitated meetings per year and is governed via an Agreement of Cooperation. It continues to tackle issues of common concern and provide training and skills development in areas such as fire risk assessment, feral animals and threatened species.
- Overseen numerous submissions to policy and planning at a State and Australian government level, highlighting the collective issues of South West Member Councils.



City of Kwinana Chairperson: Left: Cr Sandra Lee (2021) Right: Cr Adin Lang (2022)

- Boosted the natural areas management resources in the region, by successfully securing funds for Green Army and Conservation Volunteers Australia work teams. These projects leveraged effort and investment by Councils and the Conservation Volunteers Australia project returned \$3 of volunteer time for every \$1 invested.
- Contributed to community engagement and capacity building through many projects over the years, including the Myer Foundation Community Capacity Building project.
- Successfully tackled problems with wildlife predation through fox tracking and control in the metro area and a public campaign to keep your cats safe and happy at home. These materials can be found on the South West Group website. <http://www.southwestgroup.com.au/natural-resource-management/happyathome/>

Cr Adin Lang, formerly Deputy Chair acted in the role of Chair and was formally elected at the February 2022 Meeting of the Environmental Forum.



Left to right: Hon. Reece Whitby MLA, Anthony Santoro, Adin Lang, Jane Chambers, Kingsley Dixon

KEY ACTIVITIES 2021/22

Advocacy

- Contributed content to document and animation- Thriving Natural Ecosystems. Southwest Group United Regional Vision 2036
- Policy submission: Draft Native Vegetation Policy 25th October 2021.
- Policy Submission Draft SPP Planning for Water Policy 15 November 2022.
- Submission to City of Fremantle Proposed Local Government Property Amendment Local Law 2022- Shark Fishing Provisions. 7 April 2022
- Letter to Ministers Carey and Whitby re: Local government efforts on cat management and development of local laws.

Network Facilitation and Sharing

- Planning to Save Our Snake Necked Turtle 18 August 2021
- Cat Management- Taking the Next Steps 29 March 2022

- Pest parrots and cockatoos- A Strategic Management Approach 21 June 2022
- All local governments shared their Climate Strategies in May 2022 with a view to identifying areas that will benefit from coordination or collaborative action

Regional Bushland Management

- Explored opportunity to form Urban Aboriginal Ranger Group/s in the region.
- Investigated potential of new technologies for cat management and issues surrounding cat management legislation.

Business Development, Grant Applications

- Lotterywest \$130 700 - 'Saving Our Snake Necked Turtle' 2022-23 SUCCESSFUL
- State NRM Community Stewardship Grants - Saving Our Snake Necked Turtle 2023-25 SUBMITTED



The South West Group Environmental Forum welcomed new members in November 2021 and held a planning workshop in May 2022.

SOUTH WEST GROUP ENVIRONMENTAL PLAN 2022-25

The purpose of the plan is to provide:

- Direction for the Environmental Forum
- Agreed future focus areas of the Environmental Forum
- Strong ownership of the plan and alignment of Environmental Forum Members and collaborators

The group developed an agreed vision for 'A thriving natural environment with sustainable development, supporting healthy ecosystems and community wellbeing.'

They agreed to work together to 'Collaboratively realise opportunities to achieve shared environmental and sustainability outcomes for our communities.'

The plan focuses effort on four areas:



Statement of Income and Expenditure

Financial Reports

For the year ending 30 June 2022

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SOUTH WEST GROUP
CERTIFICATION BY MEMBERS OF THE BOARD
FOR THE YEAR ENDED 30 JUNE 2022

The Board has determined that the South West Group is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in **Note 1** to the financial statements.

In the opinion of the Board, the financial report, as attached:

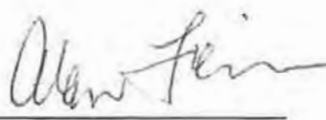
- (i) Presents a true and fair view of the financial position of South West Group as at **30 June 2022** and its performance for the year ended on that date.
- (ii) At the date of this statement, there are reasonable grounds to believe that **South West Group** will be able to pay its debts as and when they fall due.

This statement is made in accordance with a resolution of the Board and is signed for and on behalf of the Board by:



Tom Griffiths
Director

Date: 18 - AUG - 2022



Alan Ferris
Acting CEO

Date: 19/8/2022

**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF SOUTH WEST GROUP**

Report on the Audit of the Financial Report

Opinion

We have audited the financial report, being a special purpose financial report, of South West Group ("the entity"), which comprises the assets and liabilities statement as at 30 June 2022, the income and expenditure statement for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the Certification by Members of the Board on the annual statements giving a true and fair view of the financial position and performance of the entity.

In our opinion, the accompanying financial report presents fairly, in all material respects, the financial position of the entity as at 30 June 2022 and its financial performance for the year then ended in accordance with the accounting policies described in Note 1 to the financial statements.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the entity in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the Financial Report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Basis of Accounting

We draw attention to Note 1 to the financial report which describes the basis of accounting. As a result, the financial report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Responsibilities of the Directors for the Financial Report

The Board is responsible for the preparation and fair presentation of the financial report and for such internal control as the Board determines is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Board is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the Board either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.



INDEPENDENT AUDITOR'S REPORT (Continued)

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

Auditor's Responsibilities for the Audit of the Financial Report (continue)

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entity or business activities within the entity to express an opinion on financial report. We are responsible for the direction, supervision and performance of the entity audit. We remain solely responsible for our audit opinion.

INDEPENDENT AUDITOR'S REPORT (Continued)

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



MACRI PARTNERS
CHARTERED ACCOUNTANTS
SUITE 2, 137 BURSWOOD ROAD
BURSWOOD WA 6100



A MACRI
PARTNER

PERTH th
DATED THIS th DAY OF AUGUST 2022.

SOUTH WEST GROUP

ASSETS AND LIABILITIES STATEMENT AS AT 30 JUNE 2022

	Note	2022 \$	2021 \$
Current Assets			
Cash and cash equivalents	2	439,525	410,230
Trade and other receivables	3	18,077	-
		457,602	410,230
Current Liabilities			
Trade and other payables	4	128,748	139,502
Provision for Long Service Leave		44,921	38,235
		173,669	177,737
Net Current Assets		283,933	232,493
Non-Current Liabilities			
Provision for Long Service Leave		-	-
		-	-
NET ASSETS		283,933	232,493
MEMBER'S FUNDS			
Retained Surplus	5	283,933	232,493

The accompanying notes form part of these financial statements

SOUTH WEST GROUP

INCOME AND EXPENDITURE STATEMENT FOR THE YEAR ENDED 30 JUNE 2022

	Note	2022 \$	2021 \$
Revenue			
Contributions and Donations		510,318	383,330
NRM Facilitator Contributions		117,500	117,500
Visual Fuel Assessment		-	9,114
		627,818	509,944
Expenses			
Employee Costs		288,995	265,934
Travel Expenses	6	-	337
Secretarial & Office Costs		12,335	11,130
Consultant and Management Fees	7	267,899	302,881
Audit Fees		5,000	5,000
Other Project Costs	8	2,149	5,938
		576,378	591,220
Current Year Surplus/(Loss)		51,440	(81,276)

The accompanying notes form part of these financial statements

SOUTH WEST GROUP
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial report is a special purpose financial report. The committee has determined that the South West Group is not a reporting entity.

The financial report has been prepared on an accruals basis and is based on historic costs and does not take into account changing money values or, except where specifically stated, current valuations of non current assets.

	2022 \$	2021 \$
NOTE 2 CASH AND CASH EQUIVALENTS		
Cash at Bank	439,525	410,230
	439,525	410,230
NOTE 3 TRADE AND OTHER RECEIVABLES		
<u>CURRENT</u>		
Trade Debtors	18,077	-
	18,077	-
NOTE 4 TRADE AND OTHER PAYABLES		
<u>CURRENT</u>		
Trade Creditors	125,047	139,502
GST Payable	3,701	-
	128,748	139,502

SOUTH WEST GROUP
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022

	2022	2021
	\$	\$
NOTE 5 RETAINED SURPLUS		
Opening Funds	232,493	313,769
Net Profit / (Loss)	51,440	(81,276)
Closing Funds	<u>283,933</u>	<u>232,493</u>

	Equity	Equity
	\$	\$
City of Cockburn	64,261	22.63%
Town of East Fremantle	21,841	7.69%
City of Fremantle	36,314	12.79%
City of Kwinana	36,919	13.00%
City of Melville	57,424	20.22%
City of Rockingham	67,173	23.66%
	<u>283,933</u>	<u>100.00%</u>

NOTE 6 TRAVEL EXPENSES

Minor costs incurred related to travel ie. Parking costs.

NOTE 7 CONSULTANT AND MANAGEMENT FEES

Accommodation Charge - City of Melville	5,000	5,000
Admin Service Charge - City of Melville	20,000	20,000
Government Relations & Advocacy	78,964	63,662
Investment Attraction & Business Development	(6,170)	18,000
NRM Strategy	100,718	111,273
Research & Collaboration	69,386	55,926
Operating Environment Review and Benchmarking	-	29,020
	<u>267,899</u>	<u>302,881</u>

NOTE 8 OTHER PROJECT COSTS

Meeting Expenses	2,149	678
Visual Fuel Load Assessment	-	5,260
	<u>2,149</u>	<u>5,938</u>



ANNUAL REPORT **2021/22**

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