



ANNUAL REPORT 2018/19







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## Introduction

The South West Group, formed in November 1983, is a Voluntary Regional Organisation of Councils (VROC) comprising of the following Member Councils:

- » City of Cockburn
- » Town of East Fremantle
- » City of Fremantle
- » City of Kwinana
- » City of Melville
- » City of Rockingham

The Group collaborates with State and Federal Governments, industry, business and community on activities that will facilitate further economic development in the South West Metropolitan Region.

The Region is the gateway to the dynamic Indo-Pacific Region. Its world-leading industries and expertise, abundance of 'clean and green' commodities, world-class liveability and its proximity to Asia are all reasons why the Region should be the State's economic engine for years to come.

With a population of circa 460,000 in 2019, expected to grow beyond 625,000 by 2036, the Region is well positioned to develop as the economic, cultural and environmental powerhouse of Western Australia.

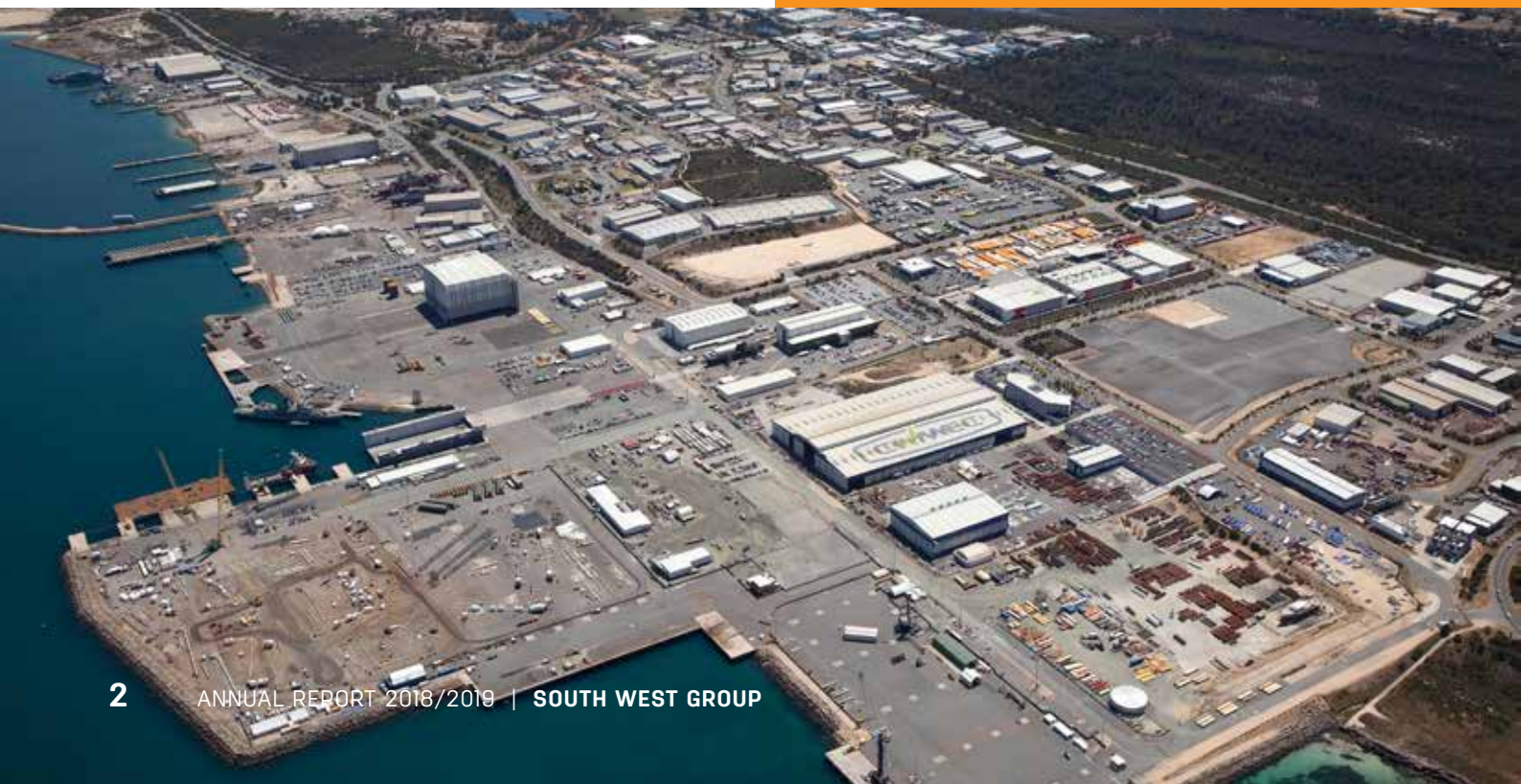


## Role and Function

The South West Group acts as a regional advocate for increased investment, sustainable development, employment creation and the future wellbeing of Perth's southwest metropolitan region and its residents.

The South West Group seeks to position Local Government as a facilitator, leader and senior partner in the future development and decision-making processes that affect the Region, giving Local Government a more influential position in determining positive outcomes for the Region and the community it serves.

The South West Group undertakes an internal collaboration role on matters specific to the Member Councils, and an external advocacy role involving regional stakeholders such as State and Federal Government agencies and Members of Parliament (MPs), private sector organisations, business associations and industry groups.



## Board of Management

### Chair's Report

In June 2018, the Board welcomed Tom Griffiths as the new Director of the South West Group. Tom was selected from a very strong field of candidates and was given a clear mandate from the Board to focus the organisation's efforts on economic development, investment attraction, and advocacy for infrastructure that could help unlock the economic potential of the Region.

**This resulted in the Board setting renewed strategic objectives for a 2021 horizon. The Director was keen to work closely with Member Council Directors and external organisations to achieve an alignment of objectives and to leverage resources where possible. Consequently, the Group strengthened relationships with several organisations such as Austrade, the Chamber of Commerce and Industry WA (CCIWA), Westport, Metronet and the State Department of Jobs, Tourism, Science and Innovation (JTSI) to name a few.**

The publication of the Regional Investment Prospectus was a strong first stage in the Group's ongoing investment attraction and export development program. The Board are looking forward to the next stages of that program which will involve more grass-roots interaction with local industry.



The Board were pleased with the publication of the document titled "Proposal for Government Investment & Partnerships". The document outlines how the Group's vision for the Region can be achieved via strategic coordination at all levels of Government. It will form the basis of the Group's work in advocating to State and Federal Governments for Regional infrastructure needs.

We will continue to foster open and productive relationships with MPs at both State and Federal level, as well as influential organisations whose strategic objectives align with ours.

The Group also welcomed new CEOs Marten Tieleman from City of Melville and Michael Parker from City of Rockingham, and looks forward to working closely with Marten and Michael in the future.

Finally, I would like to thank all the Mayors, CEOs and Directors from the Region for their support over the past year in addressing the challenges facing our Region. I look forward to collaborating on initiatives and opportunities in the future.

**Mayor Barry Sammels**  
Chair South West Group





## Board of Management

### Director's Report

**Over the past year, the South West Group has taken a greater role in investment attraction and marketing, while continuing to identify and advocate for enabling infrastructure projects that will help unlock the economic potential of the Region.**

I commenced as Director in June 2018 with clear direction to focus greater attention on economic development and investment attraction activities. In response, I worked with the Board to set renewed strategic objectives for the Group; by 2021, the South West Region will have:

- » a clear, coordinated and centralised approach to regional investment attraction;
- » a strong and distinctive regional brand that promotes its attractiveness to industry;
- » greater recognition within Government strategies and projects;
- » an operating environment that facilitates business success and vibrant activity centres; and

- » a program that supports emerging industries to flourish, especially those that are knowledge-intensive and help diversify the regional economy.

The main accomplishments in progressing those strategic objectives over the past year are outlined in more detail later in this report, and include:

- » development of the regional export development and investment attraction program, including building ties with key partners such as Austrade, Chamber of Commerce and Industry WA (CCIWA), JTSI and publication of a 'Regional Investment Prospectus' document to build awareness of the Region's economic strengths, strategic assets, and investment opportunities;
- » supporting the regional export development and investment attraction program with the commencement of an exercise to analyse, in detail, the growth of start-up companies within the Region over the past five years, mapping their location and identifying those industry



clusters that could benefit from business development support;

- » publication of the 'Proposal for Government Investment and Partnerships' document that articulates the enabling infrastructure identified by the Group that is expected to unlock the economic potential of the Region over the next twenty years. This document will frame the Government advocacy efforts of the South West Group;
- » development and submission of a partnership proposal for Minister Rita Saffioti to define a route for the proposed Murdoch–Fremantle transit link and part of Metronet. This offer includes direct and indirect financial support from South West Group members;
- » development and acceptance of submissions made to Infrastructure Australia's Infrastructure Priority List;
- » development and agreement of a partnership project with the Westport Taskforce to identify ways to leverage the opportunities that an

advanced port presents, including opportunities for industry development, job creation, clustering of firms and other key elements; and

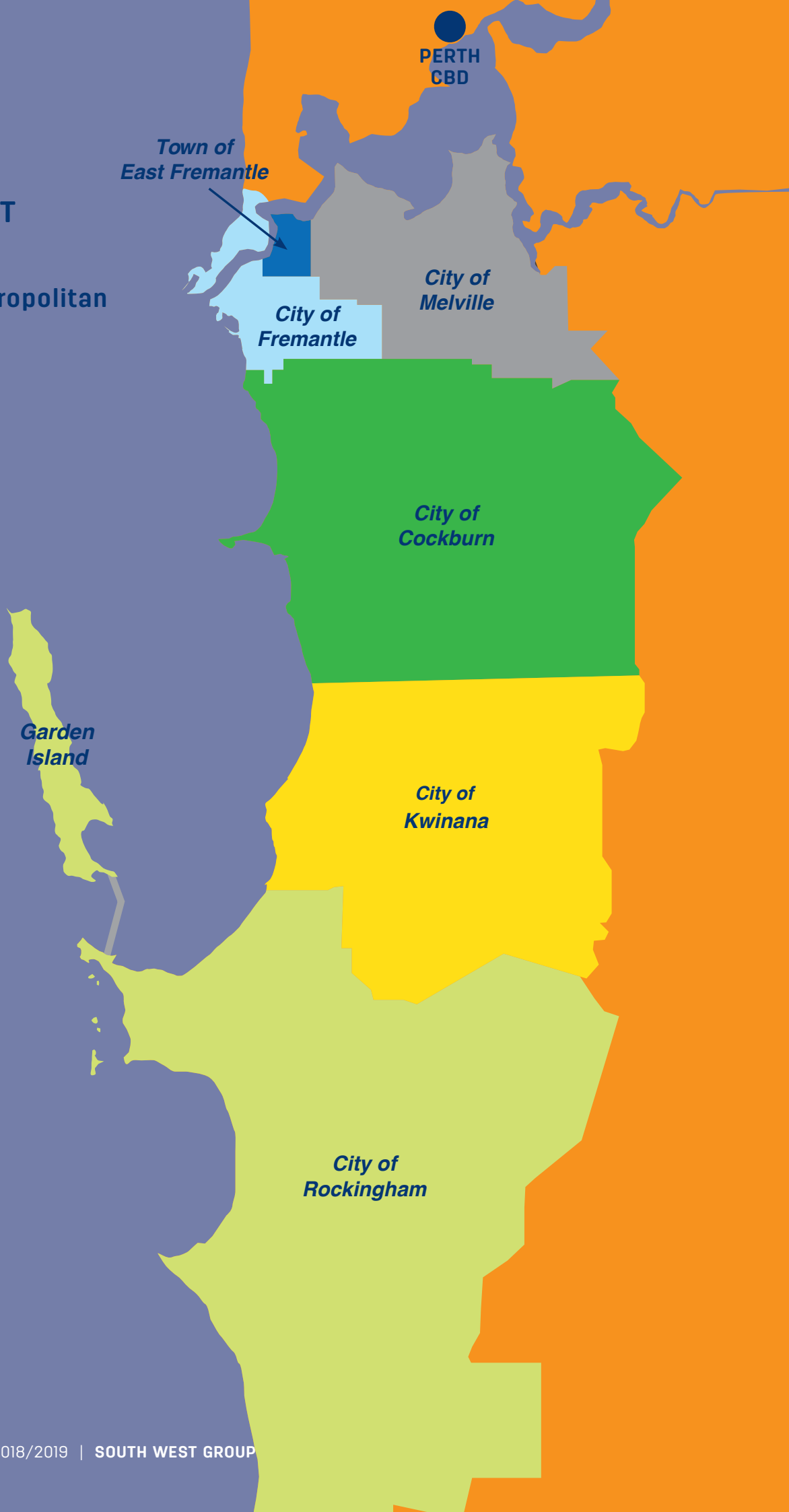
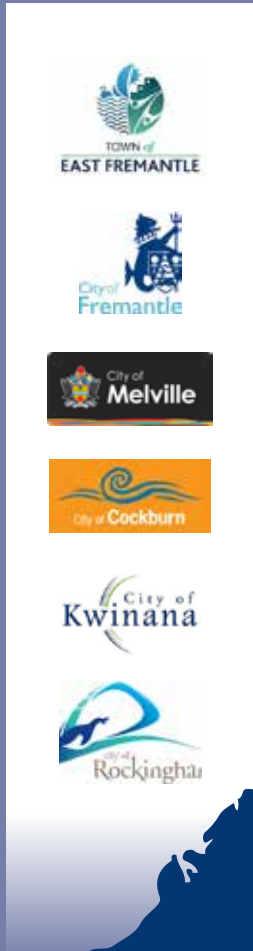
- » sending a South West Group delegation to Taipei to attend the Smart City Summit & Expo, and subsequently identifying four smart Region initiatives for which the Group will develop business cases.

Finally, I would like to thank the Board for their support over my first year in the role – it has been thoroughly enjoyable. I would also like to thank the many people that I have worked with over this past year, from within our six member Councils as well as various external public and private organisations. I look forward to continuing these prosperous relationships.

**Tom Griffiths**  
Director South West Group



## South West Metropolitan Region Map





## South West Group Board and Committee Structure 2018/19



**Mayor Logan Howlett**  
City of Cockburn



**Mayor Jim O'Neill**  
Town of East Fremantle



**Mayor Brad Pettitt**  
City of Fremantle



**Mayor Carol Adams**  
City of Kwinana



**Mayor Russell Aubrey**  
City of Melville



**Mayor Barry Sammels**  
City of Rockingham



**Stephen Cain**  
CEO City of Cockburn



**Gary Tuffin**  
CEO Town of East Fremantle



**Philip St John**  
CEO City of Fremantle



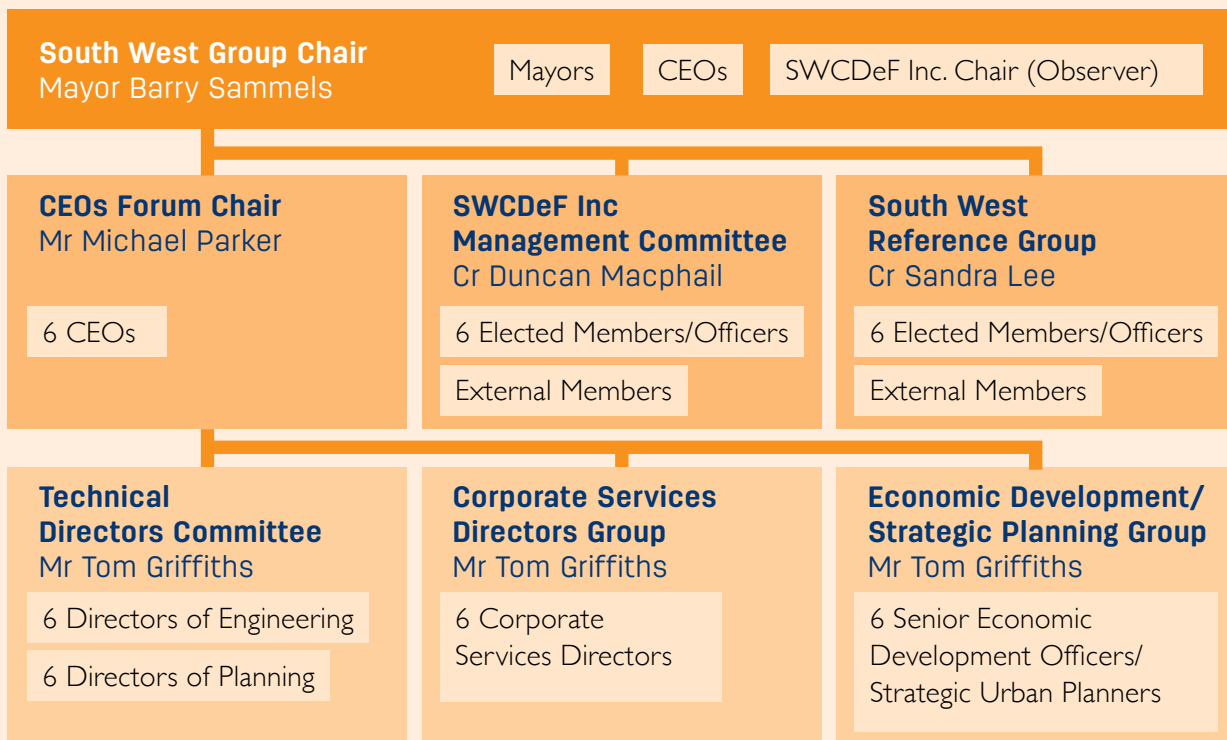
**Joanne Abbiss**  
CEO City of Kwinana



**Marten Tieleman**  
CEO City of Melville



**Michael Parker**  
CEO City of Rockingham



## Major priorities and achievements in 2018/19

### Development of the Regional Export Development and Investment Attraction Program

The South West Group has taken an active role in supporting the growth of export-oriented companies and encouraging inward investment. This program involves supporting State and Federal Governments and industry to build awareness of the Region's capabilities, attract more investment, and to support local industries to become more export capable and able to identify export markets.

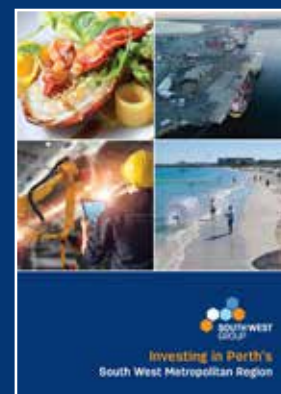
**The program also involves linking prospective investors with investment opportunities in the southwest metropolitan region of Perth, and representing the Region in a professional, united and compelling way. It will assist local industry to identify export opportunities, and to capitalise on them through assistance in accessing export markets and through programs that improve export capability.**

To help improve the understanding of the Region's capabilities, the Group prepared promotional material for distribution via program partners such as JTSI, Austrade and CCIWA. The document, which has received strong praise from partner organisations, can be accessed via our website:

**[www.southwestgroup.com.au/resources/reports/3450-2/](http://www.southwestgroup.com.au/resources/reports/3450-2/)**

The next part of the program will be to examine our key sectors in greater depth to identify the following aspects:

- » the scale and nature of potential export markets for the key and emerging sectors;
- » the export readiness of those key and emerging markets, and their awareness of support programs;
- » the merits of any governance structures to support growth of key sectors; and
- » tangible investment-ready opportunities to actively promote to target markets.



**[www.southwestgroup.com.au/resources/reports/3450-2/](http://www.southwestgroup.com.au/resources/reports/3450-2/)**





## Network mapping and analysis of start-up companies

To better understand all aspects of new start-up companies in the Region over the past five years, the Group commenced a project to analyse them in detail. Currently underway, the project is expected to deliver the following outcomes:

- » identification and analysis of start-up companies by industry, location, estimated annual revenue, year established, number of employees, funding raised, market focus and other relevant defining company characteristics;
- » a directory of start-up companies with a database (based on the point above);
- » an analysis of why companies have chosen to start-up in a particular location and what regional capabilities or characteristics influenced that decision;
- » within each major industry, an identification of key 'players' or 'nodes' within the network and their interconnectivity within the network; and
- » for the top five growth industries over the period of analysis, recommendations for how State and Local Governments can better support the industry to continue to develop.

**The findings of this analysis will provide insight on where to focus efforts for the export development and investment attraction program.**



## Development of the 'Proposal for Government Investment and Partnerships' advocacy document

As a coordinated and united group of local governments, the South West Group has a long-established role in advocating for regional priorities and enabling infrastructure that can help the Region fulfill its economic potential. To support this objective, the Group developed and published a proposal for consideration by State and Federal Governments titled 'Proposal for Government Investment and Partnerships'.

This broad advocacy document will form the basis of the Group's work in advocating to Government for Regional infrastructure needs. It is designed to be a useful input for Infrastructure Western Australia (when operational); for future Infrastructure Australia submissions and project specific advocacy efforts. The three key themes are Movement; Industry and Logistics; and Jobs and Innovation.

The document outlines how enabling infrastructure projects can help the Region fulfil its economic potential, and includes estimated costs based on advice from key contacts within the State Government to ensure they are as accurate as possible. Furthermore, these proposed project costs have been assessed via independent economic modelling to examine the economic impact during the construction period as well as in an ongoing post- construction period.

The document has been well received and can be accessed via our website:

**[www.southwestgroup.com.au/  
regional-priorities/proposal-for-government-  
investment-partnerships/](http://www.southwestgroup.com.au/regional-priorities/proposal-for-government-investment-partnerships/)**







**The analysis found that there are a number of development nodes that have significant potential for more intensive residential and commercial development along each route.**

## Partnership proposal: route definition for the proposed Murdoch – Fremantle transit link

In previous years, the South West Group investigated ways to introduce a sustainable mass transit solution into the Region to increase public transport use and better connect activity centres and activity corridors. The work identified these priority routes:

- » Murdoch Activity Centre to Fremantle
- » Rockingham Station to Rockingham Foreshore (via the city centre)
- » Cockburn Central to Fremantle (via Cockburn Coast)

The analysis found that there are a number of development nodes that have significant potential for more intensive residential and commercial development along each route. However, before undertaking additional route definition work, the Group identified the vital need to gain 'buy-in' from State Government.

With the strategic objective to improve mass transit infrastructure within the Region, the Group developed a proposal for Minister Rita Saffioti's consideration. The key elements of the proposal are as follows:

- » the top priority within the Region for the 2019/20 financial year to be the Fremantle-Murdoch route;
- » the formation of a 'Steering Group' or 'Taskforce' comprised of Federal, State and Local Government members to oversee the work of technical specialists and senior officers;
- » direct financial support of \$100,000;

- » indirect financial support of \$100,000 (senior officer time);
- » the work to meaningfully commence in the 2019/20 financial year with a desired deadline of March-April 2020; and
- » scope of work to include (but not be limited to):
  - » specific examination of physical opportunities and constraints along the route that will require resolution;
  - » possible location of stations along the route;
  - » examine the potential of the route to accelerate residential infill, to create jobs, and stimulate urban renewal and investment;
  - » compare the cost and implications of different dedicated mass transit technology options (e.g. Trackless trams, light rail, heavy rail etc);
  - » quantify the potential value of private investment through development near the route;
  - » quantify the wider economic benefits such as improved employment self-containment, reduced congestion, improved access to amenities, commercial and business opportunities; and
  - » quantify the potential revenue for government via land sales, stamp duty and other taxes.

As of July 2019, the Group is eagerly awaiting a response from the State Government to its proposal.

## Successful submissions to Infrastructure Australia's Priority List

Early in the financial year, the South West Group prepared eight submissions for the latest update of the Infrastructure Australia (IA) Infrastructure Priority List (IPL), which was due to be published in February 2019. The eight submissions were based on strong input from member councils and were considered to be 'Stage 1' submissions, as part of a robust five-stage IA process.

Summaries of the IA submissions can be found via the website:

[www.southwestgroup.com.au/regional-priorities/projects/](http://www.southwestgroup.com.au/regional-priorities/projects/)

Four of the eight submissions were included in the IPL released in February 2019. This included two based purely on South West Group submissions and two others that were a combination of State Government and South West Group submissions.

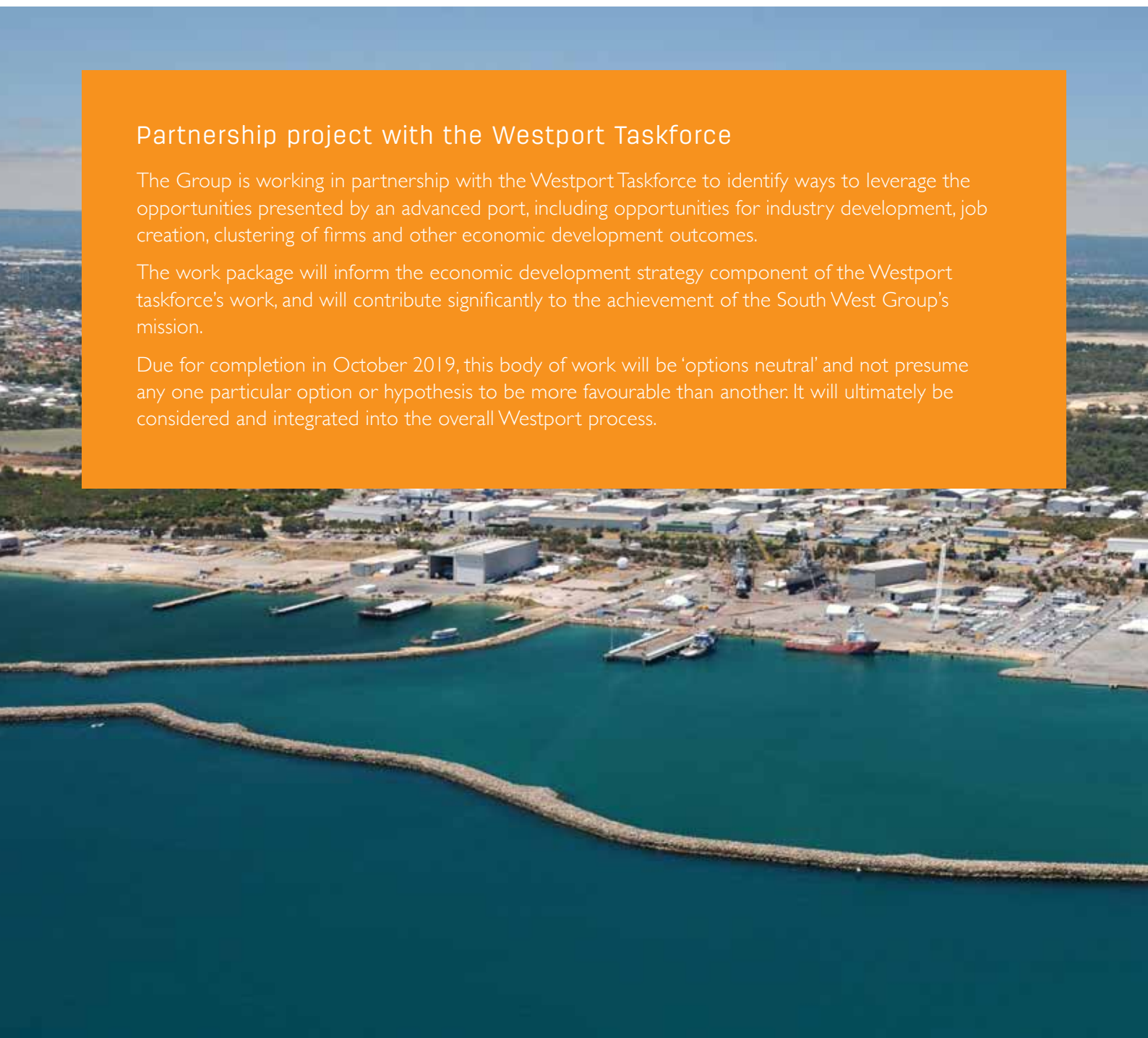
The South West Group received good recognition through local and state media following release of the list. It is likely that the Group will continue to liaise with IA on the development of new submissions, and on the progress of these existing submissions through the next stages of the IA process.

## Partnership project with the Westport Taskforce

The Group is working in partnership with the Westport Taskforce to identify ways to leverage the opportunities presented by an advanced port, including opportunities for industry development, job creation, clustering of firms and other economic development outcomes.

The work package will inform the economic development strategy component of the Westport taskforce's work, and will contribute significantly to the achievement of the South West Group's mission.

Due for completion in October 2019, this body of work will be 'options neutral' and not presume any one particular option or hypothesis to be more favourable than another. It will ultimately be considered and integrated into the overall Westport process.







## Delegation to the Smart City Summit & Expo, Taipei

Many Local Governments are exploring ways to improve service delivery to their communities through advancements in 'smart cities' technology. To focus this discussion, the SWG Technical and Corporate Services Director Groups spent time scoping the real-world problems and opportunities facing their Councils that may benefit from 'smart cities' or 'smart regions' technology solutions.

In parallel, the SWG was encouraged by Austrade to consider attending the Smart City Summit and Expo (SCSE) in Taipei in March 2019. SCSE is an annual exhibition focused on smart city developments and solutions, and is considered by Austrade to be the most comprehensive intelligent solutions event in the Asia-Pacific region.

The Expo connects smart city government, business leaders, policy makers and industry experts from around the world. The event attracted approximately 30,000 visitors from over 50 countries, including over 120 mayors and municipal representatives and 210 organisations.

A SWG delegation attended SCSE with the following objectives:

- » gather intelligence on how smart city technology and data gathering can best be used to:
  - » improve the quality of service delivery to communities;
  - » reduce the operating costs of providing services to communities; and
  - » provide knowledge that can be used to improve decision making.
- » build relationships with comparable Governments from around Australia and other nations that have successfully implemented smart city initiatives to drive measurable improvements in service delivery for their communities; and
- » gather information and ideas on how technology and data can be used to develop a regional approach to smart city technology in the South West Region.

Following on from SCSE, the Board resolved to investigate whether business cases exist for four smart initiatives that could improve service delivery and community wellbeing within the Region. These four initiatives relate to:

- » deployment of smart traffic sensors throughout the road network to gather real-time data that will enable better decision making around road networks, efforts to relieve local road congestion, and local road capital works programs;
- » smart lighting with lower carbon emissions, in order to provide greater flexibility and integration of complementary technology;
- » deployment of technology that allows more efficient public access by users of council facilities; and
- » deployment of sensors to monitor and benchmark key environmental factors.
- » These business cases will be developed during the 2019/20 financial year and presented to the Board for consideration.



## Board Deputations and strategic relationships

In an effort to build relationships with key stakeholders and to ensure the Board maintained access to vital information, several deputations were organised throughout the year. This involved inviting key people to attend the SWG Board meeting to discuss a matter relevant to their area of expertise.

### Major General Jeff Sengelman, Defence Special Advisor

The Defence industry presents a significant growth opportunity for the Region. The Department of Defence already has a major presence in the Region with the HMAS Stirling naval base on Garden Island, the largest base in the Navy and home to more than 2,300 service personnel, 600 defence civilians and 500 long-term contractors. In total, the Defence industry is worth over a billion dollars to the southwest metropolitan region and supports almost 5,000 jobs.

In recognition of this, the Director arranged for Major General Jeff Sengelman to brief the Board on his work as Defence Advisor to the State Government. Mr Sengelman's scope of work includes providing advice to Government on how it can better capitalise on the opportunities the industry presents, and to provide major input into the WA Defence Strategy.

Following encouragement at the deputation, the South West Group sponsored the Indo-Pacific Defence Forum on 30 October 2018, where a strong presence by the Board demonstrated the Group's recognition of Defence as a significant contributor to the regional economy.

### Mr John Langoulant, Chair Infrastructure WA

Mr John Langoulant, Chairman of Infrastructure Western Australia (IWA) attended the Board meeting in June 2019 to discuss IWA and how it will engage with stakeholders, including the South West Group and member councils. The objectives of inviting Mr Langoulant to attend the Board meeting were to:

- » ensure Mr Langoulant is aware of the South West Group, its strategic objectives and advocacy priorities;
- » start to build a productive working relationship with Mr Langoulant and the IWA team (when formed);
- » gain a greater understanding of the IWA process and project gateways, criteria, scope exclusions, interactions with State Treasury etc; and
- » gain clarity on what capital requirements are expected from Local Government Authorities (LGAs) for key infrastructure projects.





### **Austrade and Chamber of Commerce & Industry WA (CCIWA)**

The Board received a deputation from Mr Darren Levy from CCIWA, Austrade's WA State Director Ms Jane Caforio, and Assistant General Manager of Partnerships Christopher Rees. The topic of discussion was building international awareness of the Region's capabilities and strategic assets, attracting inward investment, and working in partnership on programs to build the export capabilities of local industries.

Along with JTSI, both Austrade and CCIWA are crucial partners for the SWG's Investment Attraction and Export Development Program, the success of which will be greatly influenced by the strength of key relationships such as these.

### **Ms Nicole Lockwood, Chair Westport taskforce**

The Westport: Port and Environs Strategy will provide guidance to the Government on the planning, development and growth of the Port of Fremantle at the Inner and Outer Harbours, as well as related rail and road networks.

The Westport Taskforce Steering Committee, which includes Directors General from six government departments, the Chair of the Western Australian Planning Commission and the Chairman of the Fremantle Ports Board, will oversee the project. In September 2017, Ms Nicole Lockwood was appointed as the independent chair to lead the Taskforce, which will be supported by a multi-agency, multi-disciplinary project office.

Ms Lockwood made a deputation at a SWG Board meeting to discuss the partnership project with the Westport Taskforce, as well as the Westport process overall. The Board have been highly supportive of Ms Lockwood and the Westport process.

## **Submissions to State and Federal Governments**

As part of its role in advocating for the needs and policy positions of the Region, the SWG makes submissions to State and Federal Government. Throughout the year, the Group made formal submissions to the WA State Government on the following topics:

- » Planning Green Paper - Modernising Western Australia's Planning System;
- » Suspension of the Strategic Assessment of the Perth and Peel Regions (SAPPR);
- » Draft Market-Led Proposals Policy; and
- » Asian Engagement Strategy Consultation Paper.

## Committees and Associated Bodies

The South West Group Board is supported by a number of internal committees and forums that report to the CEOs' Forum. The South West Group also seeks nominations from Member Councils for committees comprising of Councillors and Officers including the South West Corridor Development and Employment Foundation Incorporated (SWCDeF Inc.) and the South West (Environmental) Reference Group.

### South West Corridor Development Foundation Incorporated (SWCDeF)



#### **2018/19 Chair:**

Cr Duncan Macphail – City of Melville

The Foundation works cooperatively to promote and initiate regional economic development, employment, workforce development and environmental projects.

#### **Objects of the association:**

- » to facilitate and promote the development of the Region and areas adjacent to the Region;
- » to enhance and promote the Region's attractiveness for industry and enterprise;
- » to enhance and promote the Region's lifestyle;
- » to enhance and promote the Region's natural attractions; and
- » to enhance and promote the development of skills and expertise within and for the Region.

#### **Vice-Chair:**

Cr Dennis Wood – City of Kwinana

#### **Treasurer:**

Cr Lee Anne Smith – City of Cockburn

#### **Secretary:**

Mr Tom Griffiths – South West Group

The Committee meets on a quarterly basis with representation including:

- » Local Governments in the South West Metropolitan Region
- » South West Group
- » Chambers of Commerce
- » Community
- » Training providers





## Key Activities 2018/19

### Regional procurement and education event

From 1 October 2018, there were changes to procurement practices by all State Government agencies. The changes were intended to provide local businesses with enhanced opportunities to compete for State Government supply contracts.

To promote these changes and opportunities, SWCDeF partnered with the South West Group and the State Government to hold an event targeted at businesses within the Region.

Held at the Jakovich Function Centre at the Australian Marine Complex in February 2019, the event attracted a capacity 160 attendees. Members of Local Chambers of Commerce and business support providers joined the panel discussion to round out the event. Overall feedback was positive and similar events are being considered for the 2019/20 financial year.



### Partnership with Conservation Volunteers Australia (CVA)

- » Collaborative project between SWCDeF, five SWG Councils and CVA.
- » Agreement formed to manage Beeliar Rockingham Lakes Regional Parks trust funds and enter into partnership for projects of mutual benefit involving environmental restoration and rehabilitation activities. Contributions from Member Councils enables CVA to recruit and supervise volunteers from the general public and corporate businesses to undertake weed control and revegetation on Council managed reserves.
- » Project is delivering in excess of \$3 in volunteer labour for every \$1 invested by participating Councils and is raising awareness and educating volunteers in environmental management.

### Fox Tracking Program

- » Collaborative project between all SWG Councils and one other, State NRM Program, University of WA and consultant ecologists.
- » Three foxes were trapped and fitted with GPS collars during the autumn trapping season. Trapping will resume in spring 2019 and a further 17 foxes are to be fitted with GPS collars.
- » The foxes' movement patterns will be analysed and informed by the results, the consulting ecologists will provide recommendations to participating Councils on how to improve the effectiveness of future feral animal trapping programs.

### Myer Foundation – Sustainability and Environment Capacity Building Grants Program

- » Collaborative project between four Councils, Myer Foundation and South East Region Centre for Urban Landcare (SERCUL) to build capacity of Friends groups undertaking voluntary environmental work.
- » Grant of \$62,264 obtained from Myer Foundation. Total value of project \$192,500 (includes in-kind).
- » Friends Group Expo and three targeted training events were held in 2018-19. SERCUL undertook a needs analysis of Friends Groups and is working to support several new groups.

### Regional Cat Owner Education Project

- » Collaborative project between six Councils, State NRM Program, University of SA and Murdoch University.
- » Cat owners volunteered their cats for tracking via the National Cat Tracker Project run by the University of SA, which was then unexpectedly terminated due to technical issues with tracking equipment.
- » Murdoch University commenced research to determine whether wildlife predation or cat welfare concerns are most effective at encouraging cat owners to contain their cats within their property boundary. Results due in late 2019 will guide the project's public awareness phase.



## South West (environmental) Reference Group



### Chairperson

Cr Sandra Lee – City of Kwinana

The South West Reference Group (SWRG) was established as a formal committee of the South West Group in 2012 to provide a regional engagement structure for the South West Group Member Councils and other key stakeholders for environmental and natural resource management (NRM) issues.

### Role and Function:

- » To develop an NRM Governance Model and Business Plan (completed) that clarifies the National and State NRM context and establishes a framework for the South West Group and Member Councils to work together on Regional NRM activities and projects.
- » To develop a Regional NRM Strategy (completed) that links all of the NRM and environmental work being undertaken by the Member Councils to

better share limited resources, identify priority projects and attract additional funding for NRM activities that benefit the Region and the natural environment.

- » To determine the requirements and a pathway for the South West Group and Member Councils to collectively undertake regional natural resource and environmental management activities and raise its profile in negotiations with the State and Australian Governments and other key stakeholders.
- » To identify and develop required planning layers that link to, and support, planning processes through the Metropolitan Region Scheme and Local Planning Schemes to achieve a sustainable diversity of natural land uses and public amenity for the South West Metropolitan Region.

## Key Activities 2018/19

The South West Group and participating member Councils have contributed funding since 2013/14 to implement the Regional NRM Strategy, with the most recent commitment extending the Regional NRM Facilitator contract role through to 2021 (subject to annual reviews and funding).

- » Progress on Regional Priority NRM Projects and Initiatives – The Regional NRM Facilitator:
  - » Coordinated and managed the Regional Scale Cat Owner Education, Fox Tracking for Better Fox Trapping, Myer Foundation Community Capacity Building and CVA/SWCDeF projects (see above).
  - » Compiled an application seeking \$66,000 from the State NRM Program Community Stewardship grants program to undertake fauna surveys in 4 key reserves in the region to guide future fauna and management and potential for fauna translocation (successful applicants will be announced in late 2019).
  - » Facilitated the Cities of Cockburn, Kwinana and Rockingham and DBCA in developing a regional identity for the Tramway Trail.
  - » Worked with DBCA, DLGSC and WALGA to progress initiatives to better manage Off Road Vehicle impacts
  - » Researched member Council history of remote sensing data acquisition, use and future needs to determine feasibility of regional scale data acquisition and analysis
  - » Reviewed findings of newly completed Swan River & Helena Rivers flood study for relevance to member Councils.



### Supporting Member Councils on NRM Activities

The NRM Facilitator has provided regular advice to member Council staff on grant funding and NRM partnership project opportunities, as well as providing direct assistance in the preparation of grant funding proposals and applications and compiled a regional response to the review of the Cat Act 2011.

### South West Group Natural Areas Management Forum

Facilitator facilitated meetings of the Forum that focussed on managing environmental connectivity and Banksia Woodland restoration, and improving knowledge sharing and cooperation between environmental officers in local and state governments.

### Stakeholder Relationships

Maintained and enhanced strong relationships with key stakeholders including those involved in the Natural Areas Management Forum and other agencies and organisations such as the Department of Local Government, Sports and Cultural Industries, NRM WA, Perth NRM, Birdlife Australia, Department of Primary Industries and Regional Development and the WA Biodiversity Science Institute.







## Statement of Income and Expenditure

### Financial Reports

For the year ending 30 June 2019

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**SOUTH WEST GROUP**  
**CERTIFICATION BY MEMBERS OF THE BOARD**  
**FOR THE YEAR ENDED 30 JUNE 2019**


The Board has determined that the South West Group is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In the opinion of the Board, the financial report, as attached:

- (i) Presents a true and fair view of the financial position of South West Group as at 30 June 2019 and its performance for the year ended on that date.
  
- (ii) At the date of this statement, there are reasonable grounds to believe that South West Group will be able to pay its debts as and when they fall due.

This statement is made in accordance with a resolution of the Board and is signed for and on behalf of the Board by:

Signed:   
Name: Tom Griffiths  
Place: Melville  
Date: 11 - SEPT - 2019

Signed:   
Name: Marten Tieleman  
Place: Melville  
Date: 11/9/19



## INDEPENDENT AUDITOR'S REPORT

### TO: THE MEMBERS OF SOUTH WEST GROUP

#### Report on the Audit of the Financial Report

##### Opinion

We have audited the financial report, being a special purpose financial report, of South West Group ("the entity"), which comprises the assets and liabilities statement as at 30 June 2019, the income and expenditure statement for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the Certification by Members of the Board on the annual statements giving a true and fair view of the financial position and performance of the entity.

In our opinion, the accompanying financial report presents fairly, in all material respects, the financial position of the entity as at 30 June 2019 and its financial performance for the year then ended in accordance with the accounting policies described in Note 1 to the financial statements.

##### Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the entity in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the Financial Report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

##### Emphasis of Matter – Basis of Accounting

We draw attention to Note 1 to the financial report which describes the basis of accounting. As a result, the financial report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

##### Responsibilities of the Board for the Financial Report

The Board is responsible for the preparation and fair presentation of the financial report and for such internal control as the Board determines is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Board is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the Board either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

##### Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.




## INDEPENDENT AUDITOR'S REPORT (Continued)

### Auditor's Responsibilities for the Audit of the Financial Report (continue)

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board.
- Conclude on the appropriateness of the Board's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entity or business activities within the entity to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the entity audit. We remain solely responsible for our audit opinion.

We communicate with the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

  
MACRI PARTNERS  
CERTIFIED PRACTISING ACCOUNTANTS  
SUITE 2, 137 BURSWOOD ROAD  
BURSWOOD WA 6100

  
A MACRI  
PARTNER

PERTH  
DATED THIS 12<sup>TH</sup> DAY OF SEPTEMBER 2019.



## SOUTH WEST GROUP

### ASSETS AND LIABILITIES STATEMENT AS AT 30 JUNE 2019

	Note	2019 \$	2018 \$
<b>ASSETS</b>			
CURRENT ASSETS			
Cash and cash equivalents	2	560,473	503,343
Trade and Other receivables	3	11,011	69,810
<b>TOTAL ASSETS</b>		<u>571,484</u>	<u>573,153</u>
<b>LIABILITIES</b>			
CURRENT LIABILITIES			
Trade and other payables	4	204,461	189,441
Provison for Long Service Leave		28,259	0
		<u>232,720</u>	<u>189,441</u>
NON-CURRENT LIABILITIES			
Provision for Long Service Leave		0	23,634
		<u>0</u>	<u>23,634</u>
<b>TOTAL LIABILITIES</b>		<u>232,720</u>	<u>213,075</u>
<b>NET ASSETS</b>		<u><u>338,764</u></u>	<u><u>360,078</u></u>
<b>MEMBERS' FUNDS</b>			
Retained Surplus	5	<u><u>338,764</u></u>	<u><u>360,078</u></u>

The accompanying notes form part of these financial statements

## SOUTH WEST GROUP

### INCOME AND EXPENDITURE STATEMENT FOR THE YEAR ENDED 30 JUNE 2019

	Note	2019 \$	2018 \$
<b>INCOME</b>			
Contributions and Donations		499,277	496,220
NRM Facilitator Contributions		117,500	117,500
Visual Fuel Assessment		0	3,727
Recoups - Travel		6,507	0
Interest Received		6,518	3,919
		<b>629,802</b>	<b>621,366</b>
 <b>EXPENDITURE</b>			
Employee Costs		269,492	195,506
Travel Expenses	6	35,766	29,244
Secretarial & Office Costs		18,484	10,898
Consultant and Management Fees	7	316,061	235,571
Audit Fees		5,000	5,000
Other Project Costs	8	6,313	11,404
		<b>651,116</b>	<b>487,623</b>
 <b>Current year Surplus/(Loss)</b>		<b>(21,314)</b>	<b>133,743</b>

The accompanying notes form part of these financial statements



**SOUTH WEST GROUP**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2019**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial report is a special purpose financial report. The Board has determined that the South West Group is not a reporting entity.

The financial report has been prepared on an accruals basis and is based on historic costs and does not take into account changing money values or, except where specifically stated, current valuations of non current assets.

**Long Service Leave** - Entitlement calculated based on 13 weeks after 10 years of service.

	<b>2019</b>	<b>2018</b>
	\$	\$
<b>NOTE 2 CASH AND CASH EQUIVALENTS</b>		
Cash at Bank	560,473	503,343
	<b>560,473</b>	<b>503,343</b>
<b>NOTE 3 TRADE AND OTHER RECEIVABLES</b>		
<u>CURRENT</u>		
Trade Debtors	11,011	69,810
	<b>11,011</b>	<b>69,810</b>
<b>NOTE 4 TRADE AND OTHER PAYABLES</b>		
<u>CURRENT</u>		
Trade Creditors	204,157	188,543
GST Payable	304	898
	<b>204,461</b>	<b>189,441</b>
<b>NOTE 5 RETAINED SURPLUS</b>		
Opening Funds	360,078	226,335
Current year surplus/(loss)	(21,314)	133,743
Closing Funds	<b>338,764</b>	<b>360,078</b>
	<b>Equity</b>	<b>Share</b>
	\$	%
City of Cockburn	75,477	22.28%
Town of East Fremantle	26,119	7.71%
City of Fremantle	44,615	13.17%
City of Kwinana	44,005	12.99%
City of Melville	67,719	19.99%
City of Rockingham	80,829	23.86%
	<b>338,764</b>	<b>100.00%</b>

**SOUTH WEST GROUP**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2019**

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**NOTE 6 TRAVEL EXPENSES**

Travel expenses for 2018/19 include expenses relating to the Smart Cities Conference in October 2018 and the South West Group Economic Development Tour to Taipei in March 2019.

**NOTE 7 CONSULTANT AND MANAGEMENT FEES**

	2019	2018
	\$	\$
Accommodation Charge - City of Melville	5,000	5,000
Admin Service Charge - City of Melville	20,000	20,000
Lobbying and Communications Strategy	8,264	10,000
Economy ID Subscription	24,000	21,000
NRM Strategy	134,203	108,792
Economic Development Consultancy	124,594	27,367
Integrated Transport Planning Project	0	43,412
	<u>316,061</u>	<u>235,571</u>

**NOTE 8 OTHER PROJECT COSTS**

Meeting Expenses	6,234	6,468
Visual Fuel Load Assessment	79	4,936
	<u>6,313</u>	<u>11,404</u>







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